The Milford Water Company Historical Earned Return on Equity

Exhibit TOWN-JJR-2, Schedule 1
January 25, 2019
H.O. Kevin Crane

| Year | Net Income | Total Debt | Par Value of Common Stock | Profit and Loss Balance | Book Value of Equity | Earned Return On Equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (a) | (b) | (c) | (d) | (e) | (f) $=$ (d) + (e) | (g) $=($ b $) /(f)$ |
| 2008 | \$652,910 | \$2,181,789 | \$400,000 | \$9,366,656 | \$9,766,656 | 6.69\% |
| 2009 | \$43,973 | \$2,076,283 | \$400,000 | \$8,961,721 | \$9,361,721 | 0.47\% |
| 2010 | \$74,799 | \$1,971,067 | \$400,000 | \$9,046,600 | \$9,446,600 | 0.79\% |
| 2011 | \$437,250 | \$3,441,667 | \$400,000 | \$9,526,221 | \$9,926,221 | 4.40\% |
| 2012 | \$462,106 | \$11,855,132 | \$400,000 | \$9,832,121 | \$10,232,121 | 4.52\% |
| 2013 | \$514,311 | \$22,929,862 | \$400,000 | \$10,583,546 | \$10,983,546 | 4.68\% |
| 2014 | \$395,301 | \$22,449,223 | \$400,000 | \$10,614,776 | \$11,014,776 | 3.59\% |
| 2015 | \$892,482 | \$21,154,456 | \$400,000 | \$11,384,110 | \$11,784,110 | 7.57\% |
| 2016 | \$643,745 | \$19,857,083 | \$400,000 | \$11,938,722 | \$12,338,722 | 5.22\% |
| 2017 | \$371,422 | \$18,563,083 | \$400,000 | \$12,084,467 | \$12,484,467 | 2.98\% |
|  |  |  |  |  | Mean | 4.09\% |
| Authorized Return on Equity |  |  |  |  |  | 10.00\% |
| 2017 Book Value of Equity multiplied by Authorized Return on Equity |  |  |  |  |  | \$1,248,447 |

Notes
(b) Annual Return, Page 301, Line 25
(c) Annual Return, Page 201, Line 14
(d) Annual Return, Page 204, Line 1
(e) Annual Return, Page 301, Line 40

## The Milford Water Company Comparison Group Approach Valuation Results

| Line No. | Description | Source | $\begin{gathered} \text { 2016/17 } \\ \text { Value } \end{gathered}$ | $\begin{gathered} \text { 2017/18 } \\ \text { Value } \end{gathered}$ | Scenario: <br> 2018 P/E <br> Ratio with <br> Adjusted <br> Net Income |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | (a) | (b) | (c) See Footnote | (d) See Footnote | (e) |
| Comparison Group Price-Earnings Ratio |  |  |  |  |  |
| 1 | P/E Ratio - Minimum | Sch. JJR-3 | 25.1 | 25.3 | 25.3 |
| 2 | P/E Ratio - 1st Quartile | Sch. JJR-3 | 26.7 | 27.4 | 27.4 |
| 3 | P/E Ratio - Median | Sch. JJR-3 | 29.0 | 29.0 | 29.0 |
| 4 | P/E Ratio - 3rd Quartile | Sch. JJR-3 | 30.4 | 31.0 | 31.0 |
| 5 | P/E Ratio - Maximum | Sch. JJR-3 | 37.4 | 35.4 | 35.4 |
| Milford Water Financial Information |  |  |  |  |  |
| 6 | Net Income | Sch. JJR-1 | \$643,745 | \$371,422 | \$1,248,447 |
| 7 | Total Debt | Sch. JJR-1 | \$19,857,083 | \$18,563,083 | \$18,563,083 |
| Calculated Valuation - Price-Earnings Ratio (\$) |  |  |  |  |  |
| 8 | Minimum | $L 1 \times L 6+L 7$ | \$36,046,590 | \$27,953,612 | \$50,127,142 |
| 9 | 1st Quartile | $L 2 \times L 6+L 7$ | \$37,037,613 | \$28,731,822 | \$52,742,913 |
| 10 | Median | $L 3 \times L 6+L 7$ | \$38,502,792 | \$29,349,950 | \$54,820,605 |
| 11 | 3rd Quartile | $L 4 \times L 6+L 7$ | \$39,439,371 | \$30,095,485 | \$57,326,545 |
| 12 | Maximum | $L 5 \times L 6+L 7$ | \$43,937,944 | \$31,716,379 | \$62,774,799 |

## Comparison Group Market-Book Ratio

M/B Ratio - Minimum
Sch. JJR-3
2.5
2.6

M/B Ratio - 1st Quartile Sch. JJR-3
Sch. JJR-3
2.6
2.7

M/B Ratio - Median
M/B Ratio - 3rd Quartile Sch. JJR-3
2.8
2.9
3.2
3.2

M/B Ratio - Maximum
Sch. JJR-3
3.9
4.0

Milford Water Financial Information

| Book Value of Equity | Sch. JJR-1 |
| :--- | :--- |
| Total Debt | Sch. JJR-1 |

\$12,338,722
\$12,484,467
18
19
Total Debt Sch. JJR-1
\$19,857,083
\$18,563,083
Calculated Valuation - Market-Book Ratio (\$)

| 20 | Minimum | $L 13 \times L 18+L 19$ | $\$ 50,929,406$ | $\$ 51,466,810$ |
| :--- | :--- | :--- | :--- | :--- |
| 21 | 1st Quartile | $L 14 \times L 18+L 19$ | $\$ 52,494,875$ | $\$ 52,524,304$ |
| 22 | Median | $L 15 \times L 18+L 19$ | $\$ 54,424,681$ | $\$ 55,162,373$ |
| 23 | 3rd Quartile | $L 16 \times L 18+L 19$ | $\$ 59,637,408$ | $\$ 58,352,545$ |
| 24 | Maximum | $L 17 \times L 18+L 19$ | $\$ 67,966,138$ | $\$ 68,290,223$ |

Notes:
(c) The values in this column reflect the 2016 financial results of Milford Water from Schedule JJR-1 applied to the 2017 market metrics from Schedule JJR-3.
(d) The values in this column reflect the 2017 financial results of Milford Water from Schedule JJR-1 applied to the 2018 market metrics from Schedule JJR-3.

Town of Milford
D.P.U. 18-60

Report of John J. Reed
The Milford Water Company Comparison Group Approach Market Data

| Company | Ticker | 2017 Average P/E Ratio | 2017 Average M/B Ratio | 2018 Average P/E Ratio | 2018 Average M/B Ratio |
| :---: | :---: | :---: | :---: | :---: | :---: |
| (a) | (b) | (c) | (d) | (e) | (f) |
| American States Water Company | AWR | 29.7 | 3.5 | 35.4 | 4.0 |
| American Water Works Company, Inc. | AWK | 28.4 | 2.7 | 28.0 | 2.7 |
| Aqua American, Inc. | WTR | 25.5 | 3.1 | 25.3 | 3.1 |
| California Water Service Group | CWT | 32.4 | 2.7 | 32.0 | 2.8 |
| Connecticut Water Service Inc. | CTWS | 27.1 | 2.5 | 30.0 | 2.6 |
| Middlesex Water Company | MSEX | 29.6 | 2.9 | 28.1 | 3.0 |
| SJW Corporation | SJW | 25.1 | 2.5 | 25.4 | 2.6 |
| York Water Company | YORW | 37.4 | 3.9 | 30.7 | 3.3 |
| Minimum |  | 25.1 | 2.5 | 25.3 | 2.6 |
| 1st Quartile |  | 26.7 | 2.6 | 27.4 | 2.7 |
| Median |  | 29.0 | 2.8 | 29.0 | 2.9 |
| 3rd Quartile |  | 30.4 | 3.2 | 31.0 | 3.2 |
| Maximum |  | 37.4 | 3.9 | 35.4 | 4.0 |

Source: Bloomberg Finance. Company results reflect the average ratios of every trading day in the calendar year.

Size Premium Calculation Industry Group Market Capitalization and Market-to-Book Ratio

|  |  | [1] | [2] |
| :--- | ---: | :---: | :---: |
| Company |  | Market <br> Capitalization <br> $(\$$ billions) | Market-to- <br> Book Ratio |
|  | Ticker |  |  |
| American States Water Company | AWR | 2.15 | 4.0 |
| American Water Works Company, Inc. | AWK | 15.41 | 2.7 |
| Aqua American, Inc. | WTR | 6.26 | 3.1 |
| California Water Service Group | CWT | 1.98 | 2.8 |
| Connecticut Water Service Inc. | CTWS | 0.77 | 2.6 |
| Middlesex Water Company | MSEX | 0.71 | 3.0 |
| SJW Corporation | SJW | 1.26 | 2.6 |
| York Water Company | YORW | 0.41 | 3.3 |
|  |  |  |  |
|  |  | 3.6 | 3.0 |


| The Milford Water Company |  |
| :--- | ---: |
| Common Equity (\$ millions) [3] | 12.5 |
| Implied Market Capitalization [4] | 38.0 |
| As a percent of Comparison Group Mean Market Capitalization | $1.05 \%$ |

Duff \& Phelps 2017 Valuation Hand Book -- Size Premium

|  | [5] | [6] |
| :--- | ---: | ---: |
|  | Market <br> Capitalization <br> of Largest <br> Company | Size |
| Breakdown of Deciles 1-10 | (\$ millions) | Premium |
| 1-Largest | $609,163.498$ | $-0.35 \%$ |
| 2 | $24,233.747$ | $0.61 \%$ |
| 3 | $10,711.194$ | $0.89 \%$ |
| 4 | $5,676.716$ | $0.98 \%$ |
| 5 | $3,512.913$ | $1.51 \%$ |
| 6 | $2,390.899$ | $1.66 \%$ |
| 7 | $1,569.984$ | $1.72 \%$ |
| 8 | $1,030.426$ | $2.08 \%$ |
| 9 | 567.843 | $2.68 \%$ |
| 10-Smallest | 262.891 | $5.59 \%$ |
|  |  |  |
| Milford Water - Implied Market Capitalization | $3,617.991$ | $5.59 \%$ |
| Comparison Group Mean Market Capitalization |  | $0.98 \%$ |
| Size Premium [7] |  |  |

Notes:
[1] Source: Bloomberg Professional; equals 2018 calendar year average
[2] Source: Bloomberg Professional; equals 2018 calendar year average
[3] Milford Water's 2017 Annual Return to the Department
[4] Equals [3] x comparison group mean market-to-book ratio
[5] Duff \& Phelps 2017 Valuation Hand Book - U.S. Guide to Cost of Capital Exhibit 7.2.
[6] Duff \& Phelps 2017 Valuation Hand Book - U.S. Guide to Cost of Capital Exhibit 7.3.
[7] Equals 5.59\% - 0.98\%

