## SPECIMEN BALLOT

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FINE NOT TO EXCEED ONE HUNDRED DOLLARS.



## **OFFICIAL BALLOT** SPECIAL TOWN ELECTION MILFORD, MASSACHUSETTS **NOVEMBER 19, 2013**

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## **INSTRUCTIONS TO VOTERS**

A. TO VOTE, completely fill in the OVAL to the RIGHT of your choice(s) like this:

## QUESTION

Shall the Town of Milford po	ermit the operation of a gaming establishment licensed by
the Massachusetts Gaming	Commission to be located on a portion of an approximately
187-acre site, which site is I	ocated on the eastern edge of the Town of Milford generally
bounded by the Holliston to	wn line to the north, Route 16 (East Main Street) to the east
U.S. Interstate 495 to the so	outh/southwest and open space to the west?

YES O NO O

A YES VOTE by a majority of the votes cast on this Town-wide referendum would allow Crossroads Massachusetts, LLC (d/b/a Foxwoods Massachusetts), if it is issued a positwe determination of suitability by the Massachusetts Gaming Commission, to file an application with the Massachusetts Gaming Commission for the operation of a gaming establishment within the Town at the location specified and in accordance with the terms of the Host Community Agreement as summarized below.

A NO VOTE would prevent Crossroads Massachusetts, LLC (d/b/a Foxwoods Massachusetts) from filing with the Massachusetts Gaming Commission an application for the operation of a gaming establishment within the Town at the location specified.

CONCISE SUMMARY OF HOST COMMUNITY AGREEMENT
PUBLISHED IN ACCORDANCE WITH M.G.L. C. 23K. \$15(13)

If the ballot question is approved by the voters of the Town of Millford, the Host Community Agreement (the "Agreement") between the Town of Millford (the "Town") and Crossroads Masachusetts, LLC (driba Foxwoods Masachusetts ("Foxwoods MA") will require Foxwoods MA to develop a destination casino resort in the Town on property generally bounded by the Millford/Holliston boundary to the north, Route 16 to such section or exhibit of the Agreement.

| Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of Foogonity | Town of the Agreement | Summary of the Property | Town of the Agreement | Summary of the Property | Town of the Agreement | Summary of the Property | Town of the Agreement | Summary of the Property | Town of the Agreement | Summary of the Property | Town of the Agreement | Summary of the Property | Town of the Agreement | Summary of the Property | Town of the Agreement | Summary of the Property | Town of the Property | Town of the Agreement | Summary of the Property | Town of the Agreement | Summary of the Property | Town of the P

## I. Summary of Economic Terms of the Agreement

Under the Agreement, Foxwoods MA is required to make substantial payments. Upfront and one-time payments total approximately \$33.1 million and annual payments to be made upon opening of the casino total approximately \$35 million.

Total Upfront or One-time Payments	Amount	Use
Upfront Direct Community Impact Payments (Section 4.1 and Exhibit A)	\$1,061,000	For police (\$338,500) and fire (\$722,500); payable 12 months prior to casino opening. Amount increased annually by consumer price index.
	\$1,000,000	Estimated cost for a new fire truck. Actual cost may vary.
Residence Impact Fund (Section 4.2)	\$2,500,000	Fund to compensate nearby residents for loss of home value, if any, experienced by homeowner upon sale of property.
Upfront Community Development Grant (Section 4.2 and Exhibit E)	\$27,500,000	Payment to the Town; payable in 5 installments: (1) \$2.5 million within 30 days of issuance of first building permit; (2) \$5 million on first anniversary; (3) \$5 million on serving similar on first anniversary; (4) \$7.5 million on third anniversary; and (5) \$7.5 million on fourth anniversary.
Sewer extension for Milford residents (Exhibit D-3)	\$1,100,000	Estimated benefit of extending public sewer to Milford residents located east of I-495.
Total	\$33,161,000	
Projected Annual Payments	Amount	Use
Annual Direct Community Impact Payments:		244

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Projected Annual Payments	Amount	Use
Annual Direct Community Impact Payments: (Section 4.1 and Exhibit A)		
Police and fire department employees <sup>(1)</sup>	\$2,435,000	Police (\$1,333,000) and fire (\$1,102,000) salaries, benefits, pension and overtime.
Police and fire department equipment	\$105,000	Police (\$92,000) and fire (\$13,000). Amount increased annually by consumer price index.
General administrative services	\$240,000	Amount increased annually by consumer price index.
School payments for "new" students in Milford Public School System	\$121,000	Estimate based on assumption of 20 "new" students being enrolled in Milford Public School System as a result of parent or guardian relocating residence to Milford to work at the project. Actual amount will vary.
School Aid Contribution (Section 4.4 and Exhibit D)	\$3,000,000	Estimated "loss" of school aid contribution received from the Commonwealth as a result of increased property assessed valuation and increased income of Town residents resulting from the project. Actual amount will vary.
Full real and personal property taxes as determined by the Board of Assessors <sup>(2)</sup> (Section 4.3)	\$25,000,000	Actual real and personal property taxes to be determined by Board of Assessors. If in any year the aggregate amount of such taxes is less than \$25,000,000, Foxwoods MA will pay to the Town the amount of any shortfall.
Annual Community Development Grant <sup>(3)</sup> (Section 4.2 and Exhibit E)	\$4.099,000	Amount assumes Foxwoods MA's total annual gross gaming revenues are \$1 billion. Actual amount will vary.
Total	\$35,000,000	

(1) Increased annually by cost of living adjustment at same rate provided in collective bargaining agreement for such departments.
(2) Estimated assuming an \$856,553,000 assessed value of real and personal property at current rate of \$29.21 per \$1000 of assessed value.
Actual assessment will vary.
(3) Payment is equal to 2% of Foxwoods MA's gross gaming revenues in excess of \$500 million less the aggregate Annual Direct Community Impact Payments and School Aid Contribution paid for such year.

In addition to the above payments, Foxwoods MA is responsible to pay all costs incurred by the Town to its consultants in connection witt casino project and negotiating the Agreement as well as any on-going costs of such consultants.

## II. Summary of Non-Economic Terms of the Agreement

The non-economic commitments of Foxwoods MA provided under the Agreement include the following:

A. The Casino Project (Exhibit F)

A. The Casino Project (Exhibit F)

Foxwoods MA will construct a mixed-use commercial casino resort of approximately 980,000 square feet (excluding structured parking) totaling approximately \$1 billion. Components of the project include the following approximate minimum elements and sizes, comprised of the following: 205,000 square foot casino with no less than 6,700 and no more than 7,300 total gaming positions consisting of a mix of slot and video garning machines, gaming tables and poker tables as is customary in the gaming industry and related support, security and customer service facilities. Two or three mid-rise hotel from structures of 450,000 square feet (in aggregate) comprising an approximately 500-key, four-star hotel with 4,000 square foot spaffiness facility;

Modern, finished meeting and convention space and related pre-function and back-of-house/food preparation areas totaling 30,000 square feet;

10,000 square feet of their gearcies and indicated among not less than 10 distinctly branded restaurants or cafes;

10,000 square feet of office and back of house space;

Summary Continued on Back of Ballo

TURN BALLOT OVER TO FINISH READING THE SUMMARY

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	SUMMARY CONTINUED
On-site licensec	child care center of 3,000 square feet:
<ul> <li>30,000 square f</li> <li>Parking, includir</li> <li>B. Casino Manag</li> </ul>	eet of central plant space; and ng valet parking drop off, bus drop off, bus parking, and structured parking for 5,400 vehicles.
Casino Manager	Operations of the casino will be managed by Foxwoods Massachusetts LLC (the "Casino Manager"), an entity owned by
(Section 6.1(h))	Mashantucket Pequot Gaming Enterprise, a business enterprise of the Mashantucket Pequot Tribal Nation (the " <u>Tribal Nation</u> For the term of the Agreement, Foxwoods RA will maintain a marketing or similar agreement with Foxwoods Resort Casino purposes of branding of the casino, sharing oustomer information and joint marketing programs.
C. Employment (	Section 4.4 and Exhibit C)
Construction Jobs	Foxwoods MA will use its best efforts to create no fewer than 3,000 construction jobs at the project; participation goals of 15 minorities, 6.9% women, and 8% veterans.
Permanent Jobs	At opening, Foxwoods MA will use its best efforts to employ no fewer than 3,500 persons at the project; no fewer than 3,000 persons to be full time.
Recruitment and Employment of Town Residents	Foxwoods MA will provide a recruitment program in partnership with the Massachusetts Casino Careers Training Institute will provide Town residents the first opportunity to learn about and apply for positions at the project.  Foxwoods MA will hold at least two (2) events for Town residents to publicize its hiring needs at the project.
	Foxwoods MA will use its best efforts to strive to achieve labor participation goals so that no less than ninety-five percent (95 of its workforce will be residents of the Town or residents located within a fifty (50) mile radius of the Town Hall.
Employment of Minoritles; Women; Veterans; and Persons with Disabilities and IMAGE Enrollment	Foxwoods MA will use its best efforts to achieve labor participation goals for the utilization of minority persons, wom veterans and persons with disabilities and will implement a workforce development plan that: (i) incorporates an affirm action program of equal employment opportunities to employees qualified for ficensure in all employment categories, including persons with disabilities. (ii) utilizes the existing force in the Commonwealth; (iii) estimates the number of construction jobs a gaming establishment will generate and provide for equal employment opportunities and which includes specific goals for the utilization of minorities, women and veterant bose construction jobs; (vi) identifies workforce training programs offered by Foxwoods MA, and (v) identifies the methods accessing employment at the project. Additionally, Foxwoods MA will enroll in the "IMAGE" program in an effort to comuniawful employment.
D. Business Utili	zation (Section 4.4 and Exhibit B)
Use of Local Businesses	At least \$50 million of Foxwoods MA's annual biddable goods and services will be prioritized for local procurement.
Businesses Purchase of Local Business Gift Certificates/Vouchers	Foxwoods MA will purchase at least \$50,000 per year in vouchers/gift certificates from businesses located in the Town outside the project site for use in Foxwoods MA's rewards/frequent guest/loyalty or similar program.
Promotion of Local	Foxwoods MA will contribute \$10,000 per year to the Milford Area Chamber of Commerce or a similar organization as direct
Businesses Town Monitoring of Compliance (Section 6.1)	by the Board of Selectmen for the purposes of promoting local businesses and tourism in the Town. Fowwoods MA is required to provide the Town detailed statistical reports covering Foxwoods MA's employment, workforce a local business obligations to allow the Town to monitor compilance with its obligations.
	(Section 4.4 and Exhibit B)
Sponsorship of	Foxwoods MA agrees to contribute \$20,000 per year to the Town for the purpose of funding grants or other financial support
Local Events and Organizations	local concerts, exhibits, performing and/or visual arts programs, museums, cultural institutions, not-for-profit organizations other local organizations, including, without limitation, the Claffin Hill Symphony Orchestra, Greater Milliord Common Millord Cultural Council. The grants will be administered by the Board of Selectmen.
	lopment (Exhibit D-1 and Exhibit D-2)
Expansion of Metro West Regional Transit Authority	Annually, Foxwoods MA will pay \$100,000 to defray costs of the Town's membership to, and the expanded service of, the Me West Regional Transit Authority including service to the project and within the Town.
Water Efficient Fixtures for Municipal Buildings	Foxwoods MA will pay \$25,000 to identify and replace non-efficient water fixtures located within municipal buildings within Town.
	Saming (Exhibit D)
Compulsive Gaming	Foxwoods MA will train its employees on responsible gaming; post signage in English and Spanish with the toil-free Problem (Sambiers Help Line number; adhere to the Massachusetts Gaming Commissions's voluntary self-limit or exclusions and policies; provide on-site location for guests to privately receive information on problem gambling and resour for treatment, courseiling and prevention for compulsive gaming behaviors; have its employees participate annual "Responsible Gaming Education Week' sponsored by the American Gaming Association or any successor or equivals program; become a member of the Massachusetts Partnership for Responsible Gambling; and institute public health strateg determined by the Massachusetts Gaming Commission.
Underage Gaming	Foxwoods MA will train its employees to request and verify the identification of any patron that appears to be underage accordance with industry standards and state law.
	and Utility Improvements (Exhibit D)
Traffic mprovements Exhibit 0-1)	Foxwoods MA will implement and fund all on and off-site traffic improvements including a new highway interchange from I-4 to Route 16 and traffic improvements at 7 local intersections. Foxwoods MA will implement a post-construction monitoring program including installation of 6 permanent counting stations and a transportation demand management progra to reduce single-occupant trips to the project. Estimated cost of improvements is \$120 million and estimated on-going cos \$300,000/year.
Vater mprovements Exhibit D-2)	Foxwoods MA will implement and fund improvements of water production and distribution systems in the Town and implement an aggressive on-site water conservation program. Improvements include upgrades to existing production systems resulting a net increase in capacity equal to at least 135% of estimated project demand: installation of new distribution independent.
Sewer	funding water conservation measures; and post-construction monitoring of actual water usage. Estimated cost of improvements is \$3 million.  Foxwoods MA will implement and fully fund substantial improvements to sewer collection and treatment systems and elimin.
mprovements Exhibit D-3) Stormwater	over 1 million gallons per day of inflow and infiltration from Town's sewer system. Improvements include extending public sev to Millford residents located east of I-495; installation of two pumping stations; and post-construction monitoring of actual file Estimated cost of improvements is \$5 million. Foxwoods MA's stormwater system will exceed state stormwater performance standards as well as comply with anticipal
mprovements Exhibit D-4) Voise, Lighting and	Foxewoods MA will conduct pre- and post-construction noise studies and, if permitted, erect sound barriers on I-495, Foxewoods MA will conduct pre- and post-construction noise studies and, if permitted, erect sound barriers on I-495, Foxewoods MA will conduct pre- and post-construction noise studies and, if permitted, erect sound barriers on I-495, Foxewoods MA will conduct pre- and post-construction noise studies and, if permitted, erect sound barriers on I-495, Foxewoods MA will conduct pre- and post-construction noise studies and, if permitted, erect sound barriers on I-495, Foxewoods MA will conduct pre- and post-construction noise studies and, if permitted, erect sound barriers on I-495, Foxewoods MA will conduct pre- and post-construction noise studies and, if permitted, erect sound barriers on I-495, Foxewoods MA will conduct pre- and post-construction noise studies and, if permitted, erect sound barriers on I-495, Foxewoods MA will conduct pre- and post-construction noise studies and if the permitted in
Air Quality Standards Exhibit D-5)	MA will also minimize light pollution of the project and perform air quality studies relating to the project. Foxoods MA will as minimize light pollution of the project and perform air quality studies relating to the project. Foxoods MA will a maintain a tree buffer between the project and the surrounding neighborhoods and use sustainable building strateg including 50% green roof coverage.
Other Obligatio	ns and Commitments
Section 4.6 and Exhibit O)	Subject to certain exceptions, for a period of 10 years, neither Foxwoods MA, the Casino Manager, the Tribal Nation, affilial of the foregoing nor any direct or indirect owner of 10% or more of Foxwoods MA or the Casino Manager (excluding cert passive institutional investors) may compete with the project within the Commonwealth, unless the Town consents to su competition.
ransfer Restrictions Section 8.1 and Exhibits I-J)	Subject to certain exceptions, neither Foxwoods MA, the Casino Manager, the Tribal Nation nor any direct or indirect owner 10% or more of Foxwoods MA or the Casino Manager may transfer their ownership interest in Foxwoods MA or the Casi Manager unless the Town consents.
ndemnification Section 11)	reaming unless the rown consense.  Foxwoods May lill indemnify the Town against any liabilities, losses, damages, costs, expenses and claims that relate to to development, construction or operation of the project unless the loss was caused by the Town's gross negligence or will misconduct.
Casino Manager Subordination Igreement (Exhibit S)	Foxwoods MA's payment of management fees to the Casino Manager is subordinated to the Foxwoods MA's payments to t Town.
Amendments Sections 4.1 and 13.14)	Foxwoods MA and the Town may amend the Agreement at any time by multial written agreement. The Agreement may amended to address any new rules, regulations or requirements adopted by the Commission or as may be necessary comply with environmental permits and approvals. Additionally, on the first year anniversary of opening and annually thereaft the Town and Foxwoods MA will review and negotiate in good faith the community impacts and payments to be made mitigate such impacts. Any changes resulting from such negotiations will require that the Agreement be amended.
his summary sum	marizes the principal terms of the Agreement. This summary is qualified in its entirety by the actual Agreement. A complete co a available on the Town's website: www.milford.ma.us (click on "Casinio") on on the website of the Massachusetts Gami massagaming.com. Alternatively, a copy of the Agreement may be obtained from the Town Clerk's Office lock at Town H